

## OWNERSHIP OF THE ORIOLES

On Dec 6, '88 **Agnes Neil Williams**, who succeeded her late husband, **Edward Bennett Williams**, as Orioles board chairman, announced that agreement had been reached to sell the Orioles for approximately \$70 million to a group of investors with three things in common: a love of baseball, an association with the Baltimore area, and degrees from Yale University Law School. The ownership group was approved unanimously by Major League Owners on April 18, '89, and the transaction was completed on June 26, '89.

The group of three was headed by **Eli Jacobs**, principal shareholder, and included Orioles' President **Larry Lucchino** and Maryland native **R. Sargent Shriver**.

### ELI JACOBS



Mr. Jacobs, 54, the club's principal owner and chairman, was appointed to Major League Baseball's Executive Council soon after the acquisition of the club was approved.

Although he prefers to rely on management to run the club on his behalf, Mr. Jacobs has taken an active role in the design and planning of the Orioles new ballpark at Camden Yards.

Mr. Jacobs was born in Cambridge, Massachusetts, grew up in Newton, west of Boston, and was, of course, an ardent Red Sox fan. One of his biggest disappointments came as a nine-year-old when the

Cardinals defeated the Sox in the 7th game of the '46 World Series.

He is a graduate of Phillips Academy, Andover, and Yale College ('59) as well as Yale Law School ('64). As an undergraduate he served as the managing editor of the Yale Daily News.

### LARRY LUCCHINO



Larry, 46, was appointed acting president of the Orioles by **Edward Bennett Williams** in May, 1988, then succeeded him as the club's chief executive following **Mr. Williams'** death on August 13, 1988.

Prior to becoming president, he had been vice-president/general counsel and a member of the board, beginning in 1979 when **Williams** purchased the ballclub.

During his 13 years as an Orioles officer, he has held wide-ranging responsibilities that have included: participating in player acquisitions and front office reorganization; developing and coordinating the company's marketing policy;

negotiating major business and player contracts; serving as the Orioles' principal representative in negotiations with the Maryland Stadium Authority regarding the new downtown ballpark; and representing the club at American League and major league meetings.

He has also served on Major League Baseball's Baseball Operations and Player Development Contract Negotiation Committees, as well as on the American League's Cable Television Committee.

He is a partner at **Williams & Connolly**, the firm founded by **Mr. Williams**, where he specialized in sports law and litigation. Larry was also secretary/general counsel and a member of the board of directors of the Washington Redskins from '78 thru '85.

Born and raised in Pittsburgh, PA, he was all-city in basketball and a second baseman on the city championship baseball team at Taylor Allderdice High School (Class of '63). He graduated with honors from Princeton University in '67, and was a '72 graduate of Yale University Law School.

While at Princeton, he was a varsity basketball letterman on two Ivy League championship teams coached by **Butch Van Breda Kolff**. As a sophomore, he was a teammate of U.S. Senator **Bill Bradley**, who led the team to the Final Four in the **NCAA** tournament.

In Larry's senior year, the Tigers were 25-3, the best record in Princeton basketball history. He has had the unique sports distinction of receiving a World Series ring (Orioles '83), a Super Bowl ring (Redskins '83), and an NCAA "Final Four" watch (Princeton '65).

#### **R. SARGENT SHRIVER**



Sargent Shriver, 76, is a native of Westminster, who now lives in Potomac on the Maryland side of the District Line.

He originated and directed the Peace Corps, from its inception in '61 during the administration of his brother-in-law, President John F. Kennedy, until '66.

Subsequently, he created the Office of Economic Opportunity (OEO) and originated government programs such as Head Start, Job Corps, VISTA Volunteers, Foster Grandparents and other government initiatives.

He served as ambassador to France from '68 to '70, and in '72 ran as the Democratic Party's nominee for vice-president. Today Sargent Shriver is chairman of the board of Special Olympics International.

### **SENIOR EXECUTIVES**

#### **ROLAND HEMOND**



Roland, 62, begins his fourth season as executive vice president/general manager. Certainly one of the more active participants in baseball's trade market, Hemond has negotiated 125 trades involving 404 players during his baseball career. He concluded 17 trades in his first 17 months with the Orioles, and is now up to 30 (thru Feb '92) since he was named to succeed Hank Peters as Orioles vp/gm on Nov 10, '87.

He, club President **Larry Lucchino** and Assistant General Manager **Doug Melvin** were the principal architects of the Orioles 32 1/2 game improvement in '89,

the 3rd greatest jump in major league history.

That was an achievement with which he was already familiar. A three-time winner of Major League Baseball's Executive of the Year award ('72, '83, '89), he has now engineered three of the big league's best turnarounds since divisional play began in '69.

Hemond's '71 White Sox improved 23 games over the previous year and his '77 team climbed 26 games above the '76 White Sox.

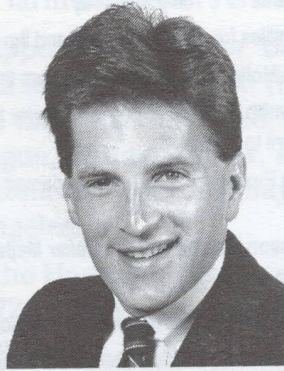
Roland's career dates back some 41 years to 1951, when he joined the front office of the Eastern League's Hartford Chiefs following a 4-year tour of duty in the U.S. Coast Guard. At the end of that season he was promoted

## ORIOLES OFFICERS

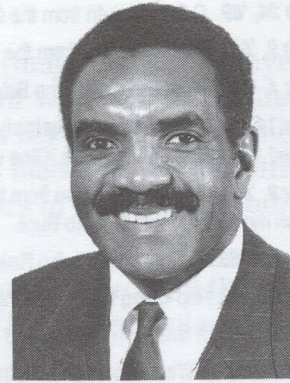
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**Robert R. Aylward**  
*VP/Business Affairs*



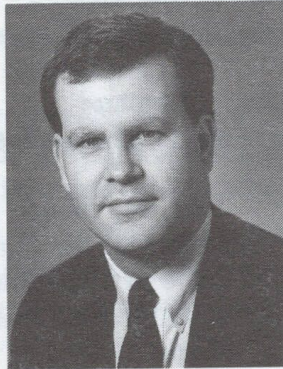
**Martin B. Conway**  
*VP/Marketing*



**Calvin Hill**  
*VP/Admin. Personnel*



**Sven Erik Holmes**  
*Vice President*



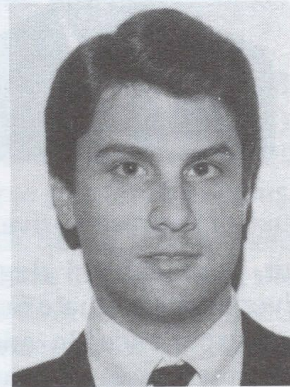
**Aric R. Holsinger**  
*VP/Finance*



**Louis I. Michaelson**  
*VP/Sales*



**Janet Marie Smith**  
*VP/Planning & Development*



**Michael S. Shein**  
*Secretary*



**Robert A. Crisafulli, Jr.**  
*Treasurer*



**Lon S. Babby**  
*General Counsel*

# ORIOLE PARK AT CAMDEN YARDS

333 WEST CAMDEN STREET  
BALTIMORE, MD 21201

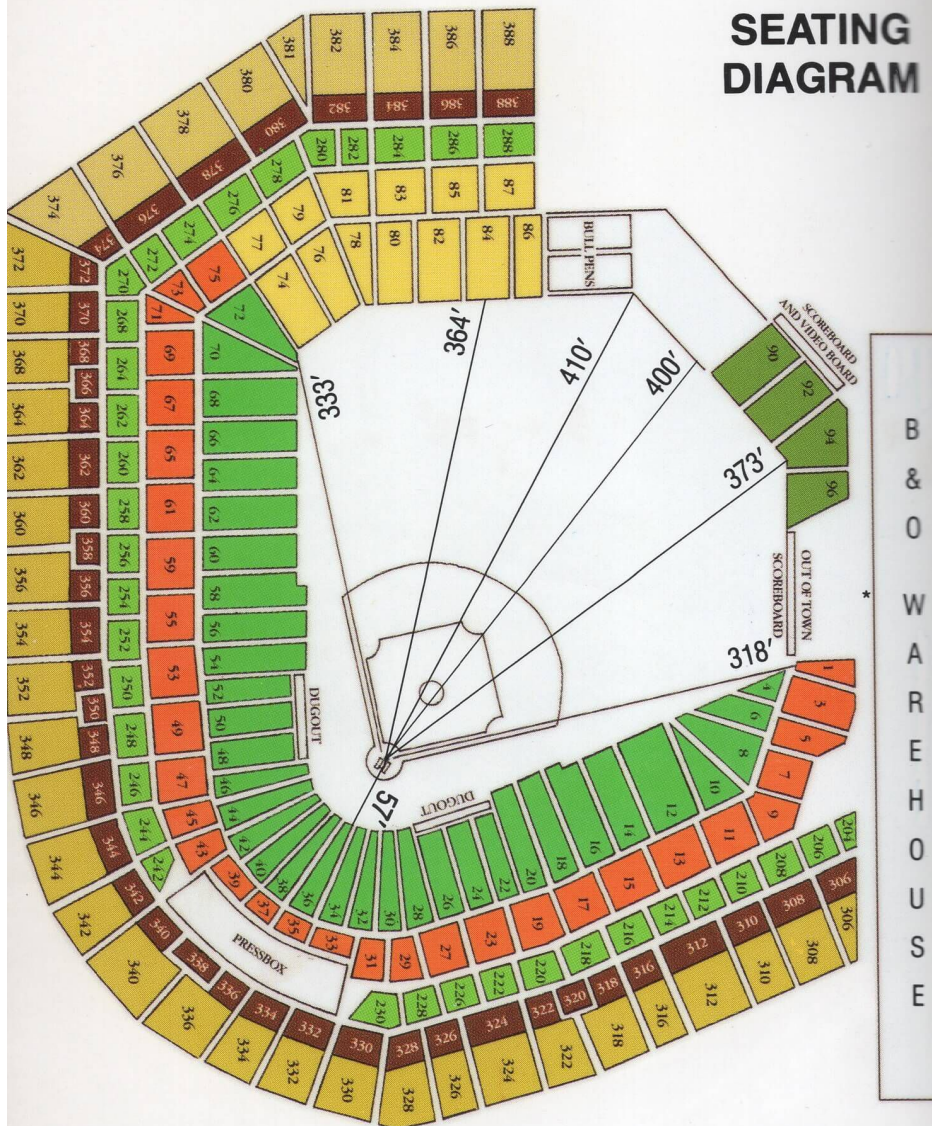
TELEPHONE: 410-685-9800

FAX NUMBERS:

Public Relations 410-547-6272

Baseball Operations 410-547-6271

## SEATING DIAGRAM

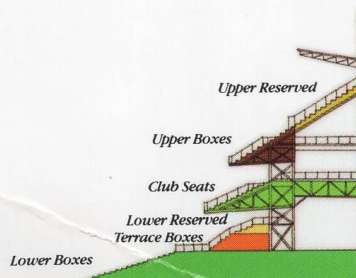


\*A 460' drive down the rightfield line will hit the warehouse.

### 1992 TICKET PRICES

Club Seats	\$18.00
Lower Boxes	13.00
Terrace Boxes	12.00
Upper Boxes	10.00
Upper Reserved	8.00
Lower Reserved	8.00
General Admission, Adult	4.75
G.A. Children (12 & Under)*	1.00
G.A. Senior Citizens*	1.00
Student Tickets*	2.00
Bleacher Seats	4.00
Equal Access Seating**	
Lower Box	13.00
Upper Box	10.00
Lower Reserved	8.00
Bleachers	4.00

\*Selected dates only, subject to availability



For Ticket Information, see pages 22-23  
For Oriole Park details, see pages 25-30